CHANGES TO THE NATO CONSULTATION, COMMAND AND CONTROL BOARD (NC3B)

NATO C3 Organization - Pre Sep 2010

North Atlantic Council

Military Committee

NHQC3S

ACO

ACT

NCSA

NATO C3 Board (NC3B)

Ms. Teri Takai, DoD CIO — Principal U.S. Rep
RADM Janice Hamby JS JV6 — Alternate U.S. Rep

National C3 Representatives

Mr. El Wells, U.S. Mission — U.S. Rep
Col Linda, Beuckens, USDELMC — U.S. Rep

NC3A

NPMA

PAC

SC-1

COMMAND, CONTROL & COMMUNICATIONS CAPABILITIES COHERENT SUB-COMMITTEE (SC)

SC-3

FREQUENCY MGT SC

US Representatives
Mr. Russ Latimer (JS/J6)
Mr. Tom Taylor OASD(NII)

WG-1

Policy Working Group
Mr. Rocky Rocksvold (DSO)
Mr. Russ Latimer (JS/J6)

WG-2

Military Frequency Group
Mr. Russ Latimer (JS/J6)
Mr Rocky Rocksvold (DSO)

WG-3

Technical Working Group
Mr. Matt Grenis (DISA/JSC)

SC-4

INFOSEC SC

SC-5

INFO SYSTEMS SC

SC-6

COMM NETWORK SC

SC-7

IDENTIFICATION SC

SC-8

NAVIGATION SC

Acronyms

ACO	Allied Command Operations (SHAPE)
ACT	Allied Command Transformation (Norfolk, VA)
BICES	Battle Information Collection & Exploitation System
NACMA	NATO Air Command & Control System Management Agency
NC3A (C3)	NATO Consultation, Command & Control Agency
NCSA	NATO CIS Services Agency
NHQC3S	NATO Headquarters C3 Staff
NISMO	NATO Interoperability & Spectrum Management Office (EUCOM)
NPMA	NATO PKI Management Agency
PAC	PKI Advisory Cell

NATO Business Process Review Dec 2009

- **Early 2009 – initial review of committees revealed a number that were dormant & subsequently removed;**
- **Dec 2009 a review began and questions were sent to committees to determine:**
  - **How many issues a committee was covering;**
  - **Whether committee's members were fully engaged;**
  - **Whether a committee needed to be "permanent"**
  - **were being covered;**
- **Goals of the study:**
  - **Improve advice to the North Atlantic Council (NAC)**
  - **Examine the value delivered by individual committees & how their work be continued**
  - **Reduce fragmentation of issues & propose a more rational structure**
  - **Clarify the committee structure**
  - **Enable more efficient use of international staff and international military staff resources w/o increasing overall personnel numbers**

Results of Study & Staff Proposal

- **Considerable savings in number of "entitled groups" (chartered groups that meet regularly); reduction of 39 Sub-committees & Working Groups**

- **Advantages:**
  - **No need to change NC3O Charter (independent of subordinate NC3B structure)**
  - **New structure was envisioned to be more responsive, productive, efficient & effective and produce outcomes that support fulfillment of the NC3 strategic objectives**

- **Disadvantages:**
  - **Significant disruptive change to status quo**
  - **Managing national contributions (people, studies, & funds) would be labor intensive**
  - **Risk that some important but not highly visible activities would be "lost" during the restructuring; believed to be avoided or mitigated through careful inventory of current work being performed**
  - **Risk related to cost, time and performance of the overall proposal**

New NC3B Structure

North Atlantic Council

Military Committee

NHQC3S

ACO

ACT

NCSA

NATO C3 Board (NC3B)

Mr. Marshall Billingslea (U.S.), ASG/DI — Permanent Chairman

Maj Gen Georges D'hollander (BE) — Co-Vice Chairman

Brig Gen Michael Ludwigs (GE) — Nat'l Co-Vice Chairman

National C3 Representatives

Ms. Tori Takai, DoD CIO — Principal U.S. Rep

Maj Gen Hawkins JS J8 DDC4 — Alternate U.S. Rep

Mr. El Wells, U.S. Mission — U.S. Rep

Beuckens, USDELMC — Col Linda, U.S. Rep

NC3A

NPMA

PAC

CAPABILITY PANEL 1

COMMUNICATIONS INFORMATION SERVICES (CIS)

CAPABILITY PANEL 2

NAVIGATION (SC/8) / IDENTIFICATION (SC/7)

CAPABILITY PANEL 3

CIVIL / MILITARY SPECTRUM

US Representatives

Mr. Russ Latimer (JS/J8 SST)

Mr. Rocky Rocksvold (DISA/DSO)

CAPABILITY PANEL 4

INFORMATION ASSURANCE & CYBER DEFENSE

"Spectrum Regulatory" (SR) Civ/Mil Capability Team

Mr. Rocky Rocksvold (DISA/DSO)

Mr. Russ Latimer (JS JS SST)

Alt

" Spectrum Analysis" (SA) Capability Team

Matt Grenis (DISA DSO)

"Spectrum Tools & Configuration Control " (STCC) Capability Team

Carey Beall (DISA DSO)

My Personal Thoughts

- One Year of lost time during transition; no progress on previously assigned projects or taskings
- Official titles, number & roles of Capability Teams (CaTs) still being determined
- Lack of regular scheduled meetings preclude National representatives from long term planning for TDYs
- Call for voluntary CaT "leadership" has been largely unsuccessful
  - Inability to use NATO meeting facilities on a long-term reserved basis
  - Lack of resources (secretarial support)
- Spectrum forum essentially back at pre-study configuration

Forum Title	Before Subcommittee (S/C) 3	After Capability Panel (CaP) 3
Regularly Scheduled Meetings	Yes	Yes
# Subordinate	3 (scheduled	

QUESTIONS?